



ALPINE CLUB
OF CANADA
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Welcome to our 2026 Annual General Meeting

May 14, 2026



Agenda

1. Call to order and welcome (I. Daigneault)
2. Approval of agenda (P. Murdoch)
3. Adoption of the minutes of 2025 AGM (P. Murdoch)
4. State of the club and annual report (I. Daigneault)
5. Update from the Executive Director (C. Salvy)
6. Approval of 2025 audited statements (K. Sanford)
7. Appointment of auditors for 2026 (K. Sanford)
8. Board Elections (P. Murdoch)
9. Awards (I. Daigneault)
10. Closing remarks and Q&A with the Board of Directors
11. Adjourn



Agenda & 2025 AGM minutes

Approval of the agenda of the 2026 AGM

- MOTION by Patrick Murdoch
- That the agenda of the 2026 Annual General Meeting be adopted as presented



THE ALPINE CLUB OF CANADA

Annual General Meeting

Minutes of the Meeting

May 31, 2025

In Person

Call to order: An Annual General Meeting of The Alpine Club of Canada was held in person at The Canmore Opera House on May 31, 2025. The meeting convened at 15:00, President Isabelle Daigneault presiding.

Approval of Agenda of 2025 AGM

Motion by I. Daigneault, seconded by R. Campbell that the agenda of the 2025 Annual General Meeting be adopted as presented. CARRIED

Approval of Minutes of 2024 AGM

Motion by R. Campbell, seconded by P. Murdoch that the minutes of the 2024 Annual General Meeting be approved as presented. CARRIED

Approval of Financial Year 2024 Audited Financial Statements

Motion by K. Sanford, seconded by Y. Plante that The Alpine Club of Canada's Financial Year 2024 Audited Financial Statements, as prepared by Czechowsky, Graham and Heneveldt, Chartered Accountants be approved as presented. CARRIED

Appointment of Auditors for Financial Year 2025

Motion by K. Sanford, seconded by K. Begum that the accounting firm Czechowsky, Graham and Heneveldt, Chartered Accountants of Calgary, Alberta be appointed as The Alpine Club of Canada's auditors for the 2025 financial year. CARRIED

Approval of the minutes of the 2025 AGM

- MOTION by Patrick Murdoch
- That the minutes of the 2025 Annual General Meeting be approved as presented



State of the club

Isabelle Daigneault, President

2025: Continued progress and community growth

- Growing national community and participation
- Strong financially : stable revenues, performing investments and well managed budget.
- Expanded programs and training opportunities developing confident, capable members.
- Continued investments in huts and infrastructure.
- A more resilient organization through modernized governance and organizational systems.
- Renewed vision and purpose – 10-year ambitions





Operations

Carine Salvy, Executive Director

Goals

1. Increased operational efficiency

Achievements

- + Restructured and restaffed Canmore office.
- + Documented processes and enhanced operational efficiency.
- + New IT systems: online hut bookings, new member management system, new accounting software.
- + Implementation of Occupational Health & Safety framework.

Lessons learnt

- + Documentation and succession planning are key to mitigate the impact of staff turnover.
- + New IT platforms are an improvement, but they are not user friendly and have limited integration capabilities. A further upgrade is necessary.

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- + Revamped offering of camps and courses.
- + Support for section trips.
- + Changes to the GMC with Independent Weeks and investment.
- + Over \$3M invested in facilities maintenance and upkeep.

- + Expanded marketing outreach is required to ensure camps courses break even.
- + The role of Volunteer GMC has evolved.
- + Maintaining increasing

Guy Hut



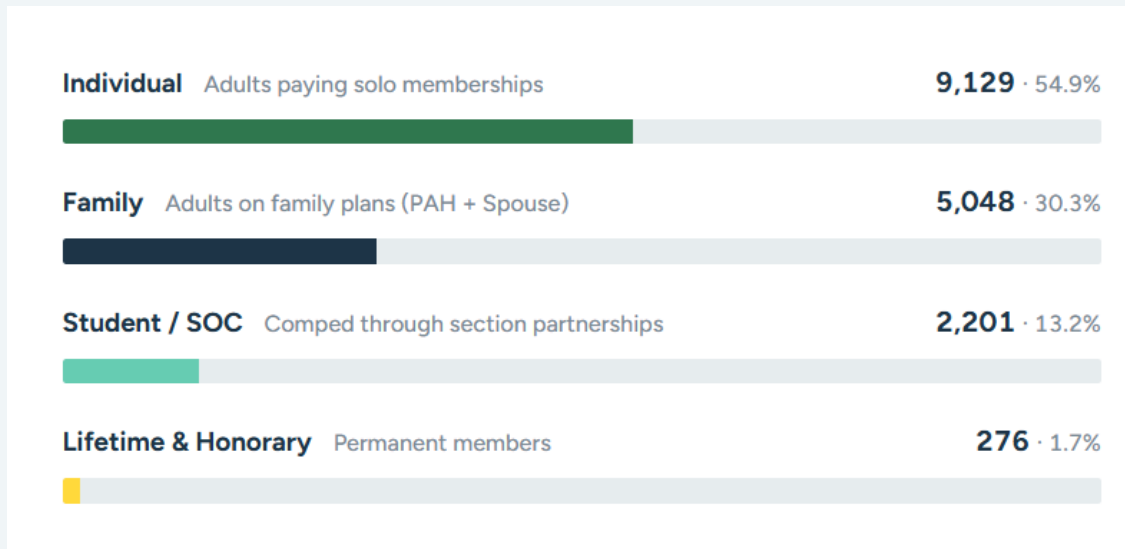
Delivering the 2022-2025 Strategic Plan

SECTION EXECUTIVES

15,500+ MEMBERS

9,000+ SECTION MEMBERS

Engaging with members and volunteers



- Reconnecting with our sections and members
 - ✓ 31% under 35 years old
 - ✓ 12% have been members over 6 years
 - ✓ 40% are not affiliated to a section
 - ✓ 86% of those affiliated to a section are in Alberta and British Columbia
 - ✓ 41% renewal rate
- New section is Sault-Ste-Marie
- Volunteer Ambassador Program
- Our partners: Mountain MuskoX Mentorship and Girls on Ice Canada



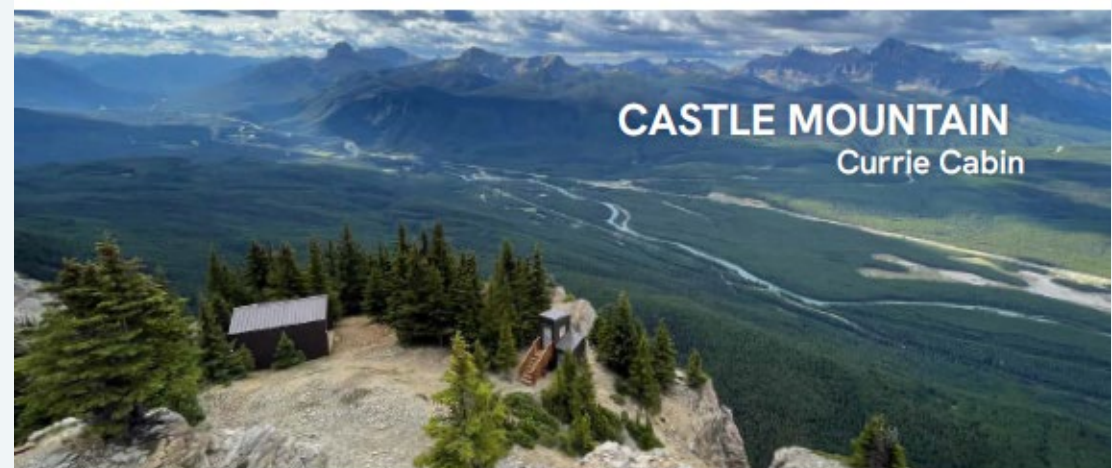
Adventures & Leadership development

- Steady participation in summer & winter adventures
- Youth programming launched
- Revamped General Mountaineering Camp with the addition of Independent Weeks
- Local and regional leadership training to enhance accessibility and affordability
- Over \$30k in grants to aspiring adventurers and conservationists



Investing in our facilities

- New huts at Castle Mountain and Robson Pass
- Significant maintenance and capital projects across our network of huts
- Renovated spaces at the Canmore Alpine Hostel, including the Pat Boswell (Toronto Section) and Bell cabins
- Alternative energy projects and infrastructure upgrades



Communications

- Evolving with stronger story-telling and a digital focus
- Expanding our outreach to a diverse audience
- Events to foster community building and engagement
 - ✓ Annual Section Forum to bring together section representatives
 - ✓ Summit Shaker at Mt Norquay
 - ✓ Banff Mountain Film Festival
 - ✓ Centennial celebration of the First ascent of Mount Alberta and celebrating the 120th anniversary of the Japanese Alpine Club

Digital Growth

Engagement continued to climb across digital channels, with increases in website traffic and social reach.

- + 14.5% increase in social media reach
- + 6.5% increase in social media followers
- + 14% increase in website traffic

Newsletters

We continued to reach people through our newsletters, which at the end of the fiscal year had the following subscribers:

- + 33,562 ACC Dispatch
- + 14,594 Hut Insider
- + 4,846 GMC Outpost



A new ACC Safety Bulletin was introduced to the Aspects Blog, providing timely updates, trends, and best practices to support a strong culture of safety within the ACC.



State of the Mountains Report

The 2025 SOTMR continued to showcase the club's focus on climate science, featuring a special emphasis on glaciers in honour of the International Year of Glaciers' Preservation (IYGP).



Canadian Alpine Journal

The 2025 CAJ featured long-time ACC member Sarah Hueniken on the cover, and serves as a permanent record of the biggest ascents, finest photography and most inspiring alpine accomplishments of 2025.



Gazette

In addition to the latest news and club highlights, the 2025 Gazette featured 23 stories from ACC section members, making it our biggest Gazette yet. Glaciers were featured in multiple stories in honour of the IYGP.



Hut Guide

An updated edition of the ACC Hut Guide was published in 2025, incorporating new photography and reflecting changes to hut access and available amenities.

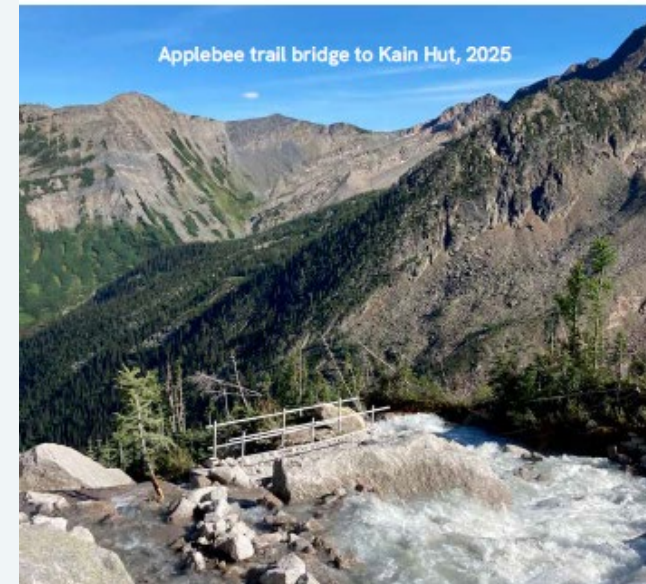
Initiatives to promote inclusion, accessibility, and connection

- Partnerships, programs, and learning opportunities
 - Adaptive recreation support
 - Accessibility demonstration
 - Indigenous guidance on Sacred Buffalo Guardian Mountain
 - Support for the HOWL experience Banff 140 conference
 - Indigenous-led learning experiences



Sustainability & environmental stewardship

- Climate change continues to shape ACC operations, affecting access, infrastructure, and long-term planning
 - Glacial retreat and shifting waterways near the Bugaboo Hut
 - Terrain instability on the way to the Bow Hut
 - Wildfires and floods have impacted access near Jasper and the Bugaboos
 - Unpredictable weather patterns redefining seasonal access for our maintenance team
- We focus on education and raising awareness as part of our mandate to steward the alpine environment
 - Mountain Legacy Project: repeat photography to study and publicize environmental change in Canada's alpine landscapes
 - The IYGP Hub: a digital hub launched by the ACC to bring together glacier-related research, stories, and educational resources
 - The State of the Mountains (8th volume) and The Gazette focused on glaciers
 - Renewable energy systems in seven huts, with plans for another three.



Self-funded operations and fundraising for projects

- While operations are managed to break even, significant fundraising efforts allowed the ACC to complete long-standing projects

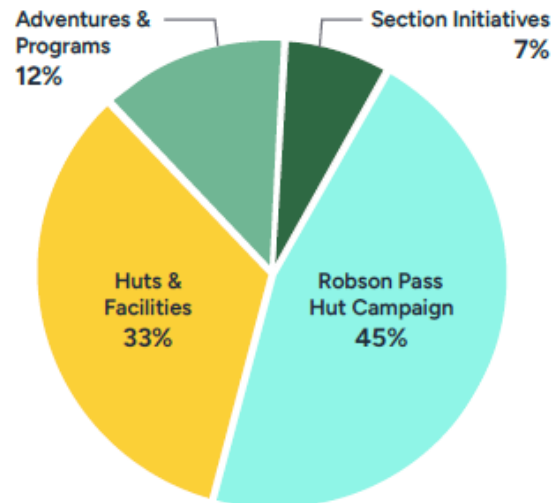
Fundraising by numbers

+ **1,894**
total donors

+ **1,552**
new donors

+ **\$317,905**
Total funds raised

Top areas supported





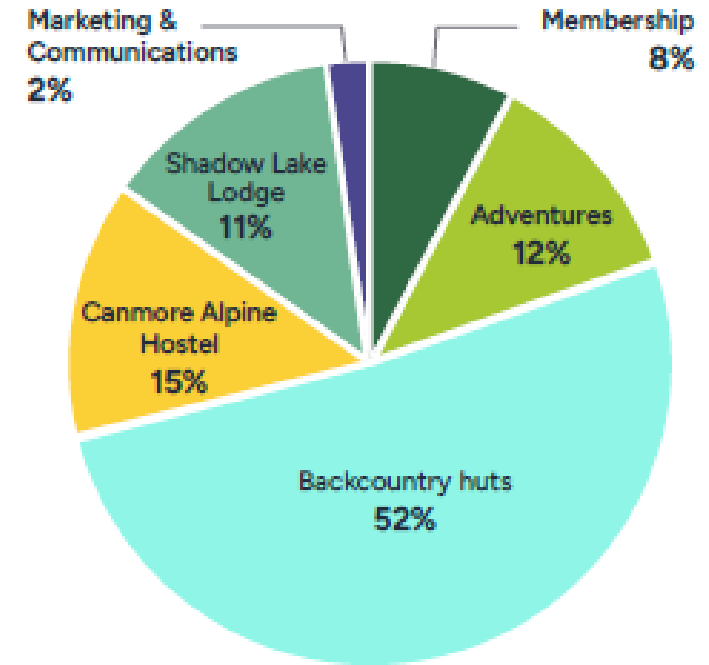
2025 Financial Statements

Keith Sanford, Treasurer

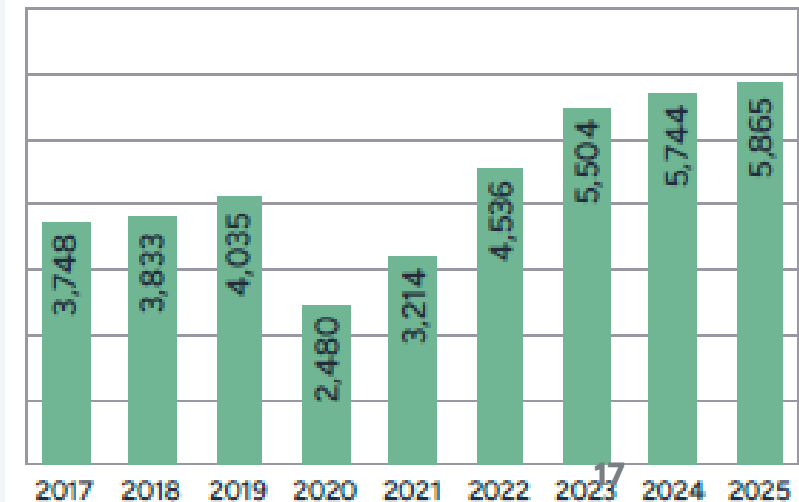
Solid financial performance

- **Stable revenues (+2%) driven by backcountry huts and the Canmore Alpine Hostel**
 - Offset lower revenues from Shadow Lake Lodge operating as a self-catered facility
 - Restructured GMC to adjust to lower registrations
- **Cost of sales and Expenses managed within the budget**
 - \$282k of one-off items (including IT expenses and balance sheet items)
 - \$395k equity income from the Lake Louise Alpine Centre
- **Strong return in our investment portfolio**
 - Designated Funds net result of \$1,139,937
 - Overall performance of 9.9% for the year

Revenue Sources



Revenue (\$ millions)



Highlights from financial statements

- **Statement of Revenues and Expenditures**
 - Unrestricted Fund net result of \$103,827
- **Statement of Cash Flows**
 - Over \$465,000 in donations
 - Capital expenditures of \$2,074,166
- **Statement of Financial Position**
 - Net asset growth of 14% to \$15.2 million
 - 27% growth in capital assets

Statement of Revenues and Expenditures

	2025	2024	% change
Revenue	\$ 5,865,496	\$ 5,743,994	2%
Cost of sales and Expenses	\$ 6,140,998	\$ 5,684,562	8%
Lake Louise Alpine Centre	\$ 395,933	\$ 319,099	24%
Other income	\$ (16,604)	\$ 59,767	-128%
Net result - Unrestricted Fund	\$ 103,827	\$ 438,298	-76%
Net result - Designated Funds	\$ 1,139,937	\$ 1,408,338	
Excess of revenues over expenses	\$ 1,243,764	\$ 1,846,636	

Statement of Cash Flows

	2025	2024
Excess of revenues over expenses	\$ 1,243,764	\$ 1,846,636
Non-cash items	\$ (478,332)	\$ (743,756)
Changes in working capital	\$ 356,786	\$ 247,340
Cash flow from operating activities	\$ 1,122,218	\$ 1,350,220
Cash flow from investing activities	\$ (1,507,268)	\$ (1,019,749)
Change in cash	\$ (385,050)	\$ 330,471
Cash - beginning of year	\$ 1,166,669	\$ 836,198
Cash - End of year	\$ 781,619	\$ 1,166,669

Capital investments of \$2,074k

- New huts at Castle Mountain and Robson Pass
- Renovations at the Canmore Alpine Hostel and Bell Cabin
- New sauna, oven, and mattresses at Fairy Meadow; new mattresses at Neil Colgan and Balfour huts
- Propane upgrade at Guy hut
- Solar panels for Wheeler and Stanley Mitchell
- Upgrades to Shadow Lake Lodge: propane and power systems, cabin staining, basic environmental impact assessment
- IT development costs to finalize systems integrations



\$31,657 awarded in financial grants

- Jen Higgins Grant for Young Women (\$8,000)
- Environment Grants (\$11,312)
- Jim Colpitts Scholarship (\$1,300)
- Karl Nagy Award (\$2,995)
- John Lauchlan Award (\$7,550)

This amount is 78% higher than in 2024 thanks to strong fund performance.



Financial statements

- **Approval of 2025 audited financial statements**
 - MOTION by Keith Sanford
 - That The Alpine Club of Canada's Financial Year 2025 Audited Financial Statements, as prepared by Czechowsky, Graham and Heneveldt, Chartered Accountants be approved as presented
- **Appointment of Auditors for Financial Year 2026**
 - MOTION by Keith Sanford
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Board Election

Patrick Murdoch, Secretary



Patrick Murdoch
Secretary



Pamela Johnson
Treasurer



Geoff Powter
Director



Emilie Grenier
Director



Jaro Cooper
Director



Ravi Deshpande
Director



Isabelle Daigneault
President



Cam Deller
Director



Kathleen Lane
Director



Bernie Schiesser



Christopher Candela



Dr. Donald Morton



Paddy (Patrick) Sherman



Hans Schwarz



Kathy Calvert



Ted Mills



Damien Brown Graham



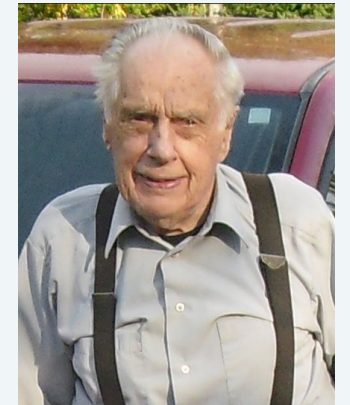
Jean Mary Molson



Helmut Microys



Paul Milan Chvostek

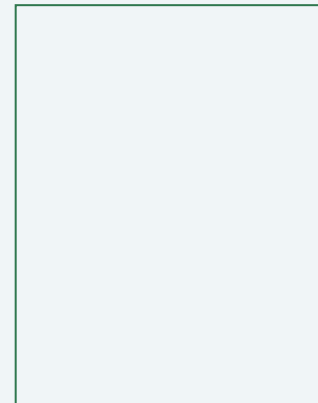


Roger Parsons

In Memoriam



Michael Persson



Ed Gunkel



Volunteer Awards

I. Daigneault, President

Honorary Members



- Bob Sandford



- Brad Harrison





silver Rope for Leadership Award

- Dan Doll

Distinguished Service Award

- Lida Frydrychova
- Keith Sanford
- Tim Hankinson
- Bryan Thompson
- Dave Henwood

Eric Brooks Leader Award

- Christopher Candela
- Todd Powell
- James Lewis
- Paul Dormaar

Don Forest Service Award

- Scott MacPherson
- Rob Janousek
- Henry Czenzek
- Paul Armitage
- Gavin Smith
- Marilyn McLaren
- Josee Desjardins
- Kate Snedecker
- Danny Semenoff
- Ivars Finvers
- Jonathan Blackwood
- Tana Stratton



Alpine Spirit Award

- Brian Liu
- Gabrielle Toupin
- Esteban Sanchez
- Andy Voth
- Lauren Bains
- Sharif Entezari
- Nishil Kohli
- David Shchwartz
- Tyson Bell
- Yiyuan Zhang
- Sarah Atkinson
- Lily Hwang
- Belinda Li
- Cedric De Belder
- Anastasiia Naumets
- Emily Graham
- Jeff Ross
- Christian Dechamplain
- Ahmed Elmeligy
- Stefan Feldmann
- Fanny Autin
- Sindy Audet
- Kaspar Shahzada
- Gary Athans

Heritage Awards

25 Years

- Jim Bourgeois
- Shana Boyd
- Steven Boyd
- Janine Buckley
- Nick Budda
- Isabel Budke
- Ann Bussell
- Clyde Carr
- Jennifer Chikoski
- Richard Diamond
- Lynn Erickson
- Betty Fast
- Henry James Fast
- Steven Gasser
- Holli Graham
- Doug Joorisity
- David Lewinsohn
- Stephanie Marler
- Patrick Martel
- Stefan Price
- Kelly Sloan
- Elaine Taylor
- Ian Welsted

35 Years

- Ian Brown
- Stephen Burley
- Brenda Critchley
- Jason Edworthy
- Diane Erickson
- Paul Erickson
- Carol Evenchick
- Ralph Ben Foster
- David Franklin
- Richard Hegele
- Calvin Klatt
- Heather Manson
- Michael Stein

50 Years

- Mary Baker
- Paul Geddes
- Ed Gunkel
- Gary Luck
- Jim Lundy
- Ed Silva-White
- Martin Taylor





Closing remarks & Q&A with the Board of Directors

Looking ahead: 2026 and beyond

- **Pressures**

- Volunteer capacity under strain
- Increasing complexity of a national organization
- Rising expectations around inclusion and impact
- Funding in mid to long term.

- **Our Focus**

- ✓ Deepen community and member experience
- ✓ Invest in leadership and volunteer support
- ✓ Strengthen governance, systems and long-term sustainability
- ✓ Champion access and stewardship in the mountains

- **2026: 120 years of The Alpine Club of Canada**

- ✓ Spring 2027: Launch of the ACC history book
- ✓ Perspectives will be shared throughout the year as we prepare for book launch



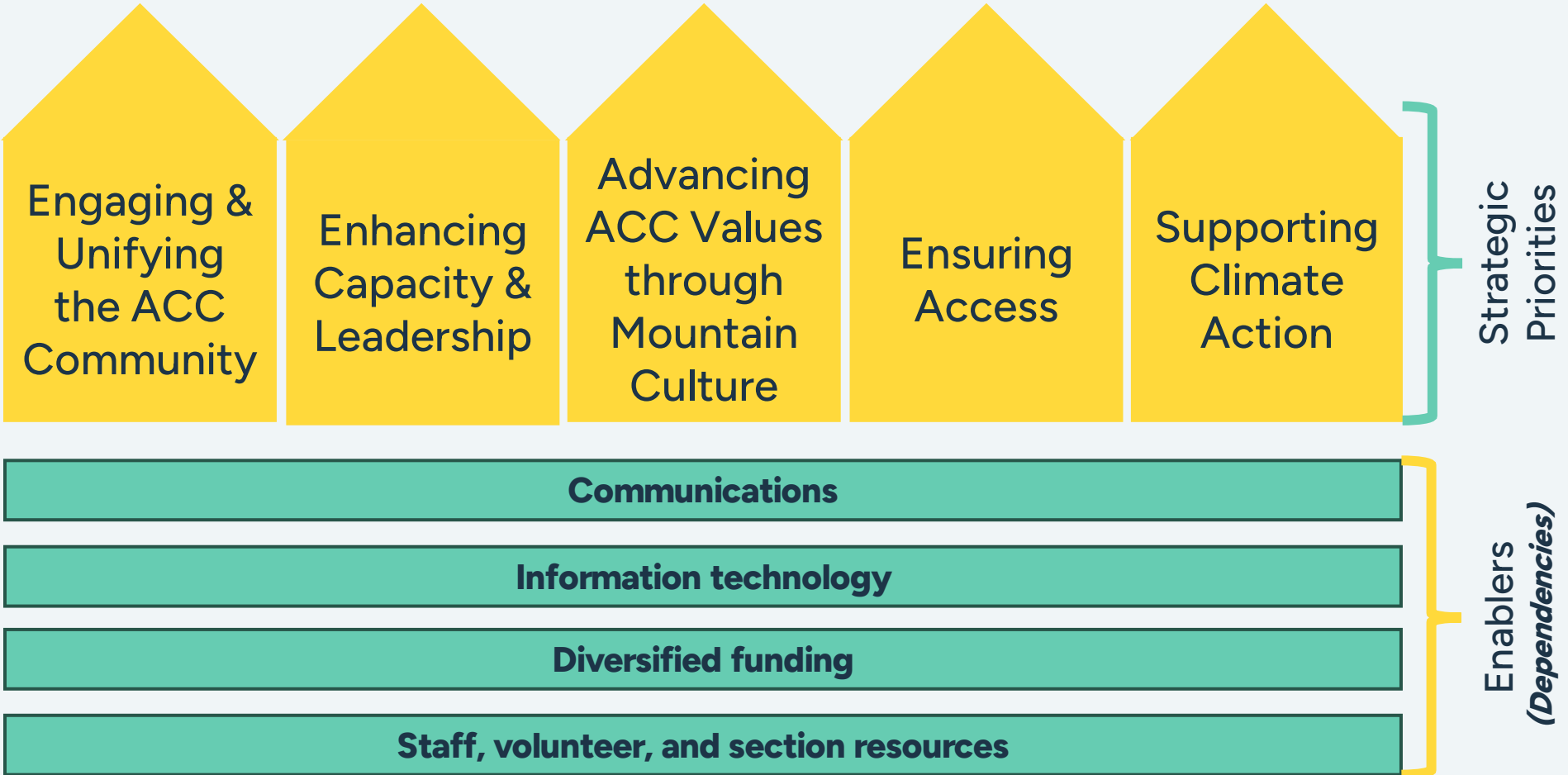
Vision: A thriving, united mountain community that transforms lives through adventure, deep connection and lifelong engagement, supporting the preservation of the mountain ecosystem.

Mission:

The Alpine Club of Canada, through its members, local sections, and backcountry huts, inspires and connects all who seek to experience the mountains across Canada by encouraging adventure and exploration, advancing mountain culture, and stewarding the wild places that inspire us.

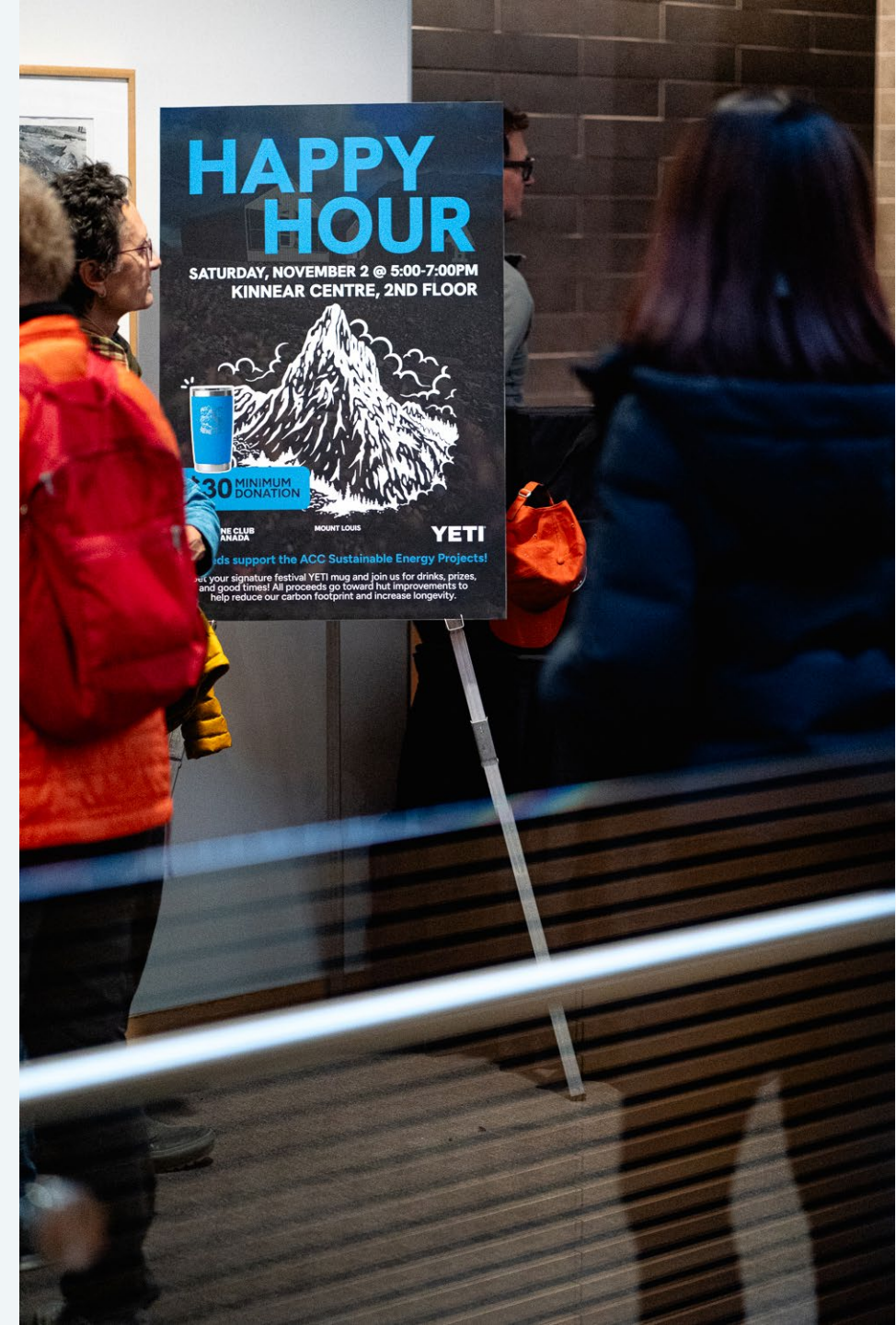
Guiding principles:

- Accessibility and Inclusivity
- Environmental stewardship
- Effective governance
- Embracing change



Adjourning the 2026 AGM

- MOTION by Isabelle Daigneault
- That the 2026 Annual General Meeting be adjourned





THANK YOU